# Efficiency Audit of the MENDOCINO COUNTY SHERIFF'S OFFICE

Harris & Harris Enterprises

- Developed, distributed, and analyzed questionnaires used to identify organizational structures and workloads
- Met with County Management and discussed staff workloads, staffing philosophy, operational issues and managerial concerns
- Met with knowledgeable group(s) and individuals and conducted interviews to obtain pertinent operational, workload and statistical information

- Collected and analyzed population, demographics, and other pertinent statistical data relevant to required law enforcement service levels for Mendocino County
- Evaluated the current workload and services provided by the Sheriff's Office, including how staff resources are deployed and utilized

- Evaluated general operations and organizational structure for efficiency.
- Made recommendations related to workload and available staff
- Discussed labor agreements for conflict with staffing and coverage

 Made recommendations related to "Best Practices" for areas determined to be suboptimal in staffing ratios, position (rank) allocations, efficiency, or high liability

 Conducted limited review of public safety technology that might provide improved service delivery or cost savings

# Significant Recommendations

- Inadequate Patrol Services (Pg. 4, 21. 22, 23, 41)
- Supervision "Span of Control" (Pg 5, 30-35, 37, 51, 52, 53, 55, 56, 65, 66) Fort Bragg
- Patrol Coverage (Pg 6, 34, 35, 53, 55, 56)
- Phone-in and Mail-in Reports (Pg 7, 38, 39)
- Criminal Justice Policy Committee Evidence example (Pg 72-76)
- Animal Control (pg 37, 76-78)

## Significant Recommendations

- Dispatch Coverage (80, 82)
- Alarm Response (83)
- Sudget Communications (20, 21, 93)

#### **Question and Answer**

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