Mendocino Solid Waste Management Authority

A joint powers public agency

Michael E. Sweeney General Manager 101 W. Church St. #9 Ukiah, CA 95482

(707) 468-9710 sweeney@pacific.net

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Proposed Work Plan for Site Selection of Central Coast Transfer Station

1. Introduction

The City of Fort Bragg and County of Mendocino commissioned a Solid Waste Transfer Station siting study from Winzler & Kelly in 2006. The Report of Findings was issued in June, 2007. Both the City Council and Board of Supervisors accepted the Findings and directed staff to conduct further investigations of the most promising sites identified by Winzler & Kelly.

From 2007 through 2011, staff concentrated on obtaining an option for the Jackson Demonstration State Forest site north of Highway 20. This was accomplished in August, 2011 with the approval of AB 384, which authorizes a 5-year option to the City and County to acquire the site in exchange for giving the State control over 35 acres at the Caspar Landfill property, either through a restrictive covenant on future use or through outright acquisition.

The City and County can now move ahead with the final site selection. This means narrowing the number of finalist sites to a small number of sites and conducting more detailed site-specific investigations to identify any fatal flaws and to provide more information so that the preferred site can be chosen. Prior to that decision, at least one public hearing should be held to obtain public input regarding the finalist sites.

2. Potential finalist sites

Using the Winzler & Kelly study as a starting point, and updating it to current circumstances, the potential finalist sites include:

- A. **JDSF Site North side of Highway 20**. 17 acres. This site has a superior location because it fronts on Highway 20, is located on the exit route that transfer trailers will take, has sufficient size, and has fewer conflicting neighboring land uses than other sites. Land acquisition cost is to be determined by an appraisal that will compare the JDSF site value to the 35 acres at Caspar Landfill that will be surrendered or deed restricted in exchange. City and County would be required to pay the State for any deficiency in appraised value.
- B. Mendocino Coast Recreation & Parks District Regional Park Site, Highway 20 at Summers Lane. This is a 173-acre ownership and is presently vacant land. The

District has offered to sell a portion of the property for the transfer station. The District owes approximately \$2.3 million on the property and may not be able to continue to make payments on the debt. The property is currently listed for sale for \$2.9 million. Acquisition of a portion of the parcel might be complicated, and the cost is unknown but would be significant.

- C. **Leisure Time Recreational Vehicle Park**, Highway 20. The property is 24 acres, and is currently in use as a trailer park. Owner offered to sell the property for \$1.5 million. This site has more intense neighboring residential development than either (A) or (B) above.
- D. **Georgia-Pacific Wood Waste Site**, north of Highway 20. Approximately 20 acres available, property is currently vacant. The Winzler & Kelly study stated that the owner would be an unwilling seller and that between \$2 million and \$2.5 million would have to be spent to build an access road from the site to Highway 20.
- E. Caspar Transfer Station Site, Prairie Way. 40 acres available. This was the site of the region's landfill from 1969 to 1992 and has been operated as a self-haul transfer station site since then. Land acquisition cost would be zero because it is already a City and County-owned property.

3. Cost considerations

It would be highly preferable to secure a site for no acquisition cost or only a small cost. There are no available City or County funds for site acquisition, and neither the City nor the County desires to incur an acquisition debt nor could either party easily obtain financing for a project that would not yield a revenue stream for years.

The two sites that could avoid any significant acquisition costs are JDSF and Caspar.

4. The Highway 20 sites

JDSF is the superior site among the four sites along Highway 20, based not just on cost, but on other criteria as well. There is no reason to give further consideration to the other Highway 20 sites, unless future investigation of JDSF reveals unanticipated problems.

5. Caspar Transfer Station's special status

Solid waste facilities are generally thought to be undesirable neighbors and are often opposed because of that belief. Inevitably, pressure exists to keep solid waste disposal where it is already located and a burden of proof exists on any government body that contemplates moving it to a new location.

Most of the vehicle trips caused by the proposed transfer station are already generated by the Caspar self-haul facility, along with the noise from outdoor operation of a loader and hauling trucks that periodically move bins and pods. Therefore, a large part of the proposed transfer station operation is already in place at Caspar.

There are two main disadvantages to the Caspar site: (1) limited turn lane length on Highway 1 at Road 409, and (2) neighbors who would like the site closed. Nevertheless, Caspar is a viable alternative whose important advantages are:

- Current and historic use for solid waste disposal
- Already City-County owned
- Ample acreage
- Extensive site information already available.

6. Recommended finalist sites

It is important that a siting process avoid limiting itself to a single location before it is necessary to do so. Even when the process reaches the stage of an EIR, alternatives must be identified and studied. Accordingly, the recommendation is to identify <u>JDSF and Caspar as</u> finalist sites for further consideration.

7. Issues for additional study

The Winzler & Kelly study did not examine either of these sites closely enough to verify that no "fatal flaw" or significant technical obstacles exist. More needs to be known about:

- Soils
- Drainage
- Water supply
- Potential for on-site sewage disposal
- Conceptual site design
- Biological survey for rare/endangered species and habitat
- Acquisition cost (JDSF only)

8. Recommended studies

The following studies are necessary to help inform the decision regarding a preliminary preferred site for the transfer station:

- A. Civil engineering investigation of JDSF and Caspar sites on soils, drainage, water supply, and potential for on-site sewage disposal
- B. Biological survey for rare and endangered species and habitat
- C. Conceptual site design
- D. Comparative land appraisal: JDSF and Caspar 35 acres

Items A, B and C (above) would be conducted by professional consultants while C would be prepared by MSWMA staff. The funding source for the consultant studies would be the Caspar Transfer Station "rent surcharge" which yields approximately \$40,000/year.

9. Subsequent steps

- A. With approval of the work plan by the Caspar Joint Coordinating Committee (JCC), report work plan to City Council and Board of Supervisors for their consideration and acceptance
- B. Following acceptance, perform studies.
- C. When studies are completed, conduct a public hearing.
- D. Convene JCC to make a preliminary site selection.
- E. Refer preliminary site selection to City Council and Board of Supervisors.
- F. Prepare environmental impact report (EIR) on preferred site.
- G. Certify EIR and give final approval to site selection.
- H. Issue Request for Proposals for design, construction and operation of transfer station.
- I. Select contractor, build transfer station.

10. Project management

The work plan would be implemented under the direction of the Fort Bragg City Manager and County Solid Waste Director, reporting to the JCC and assisted as necessary by City and County staff.

11. Estimated schedule

The following schedule provides approximate timeframes for initiation and completion of the tasks needed to complete the preliminary review, environmental review, permitting, and construction phases of the project. The timeframes shown include time for consultant selection processes.

A. Approval of Work Plan

A-1	JCC review and approval of work plan	September 2011
A-2	BOS and Council acceptance of work plan	November - December 2011

B. JDSF Site Investigation Tasks

B-1	Contract/prepare appraisal for JDSF and Caspar site	January – March 2012
	option agreement	
B-2	Submit appraisal to State for review and acceptance	April 2012
B-3	Exercise option/site acquisition (if necessary)	January 2014 – September
		2014

C. Preliminary Studies

C-1	Prepare civil engineering studies (consultant)	January - May 2012
C-2	Prepare biological surveys (consultant)	January - June 2012
C-3	Prepare conceptual site design	April - June 2012

D. Preferred Site Selection

D-1	Conduct Public Hearing re: Preliminary Site Selection	August 2012
D-2	JCC recommendation re: Preliminary Preferred Site	September 2012
D-3	BOS and Council direction re: Preliminary Preferred Site	October 2012

E. Environmental Review Process

E-1	Prepare EIR on Preliminary Preferred Site (consultant)	November 2012 – January
		2014
E-2	EIR Scoping Session	February 2013
E-3	Draft EIR – public review period	September 2013 - October
		2013
E-4	Final EIR – certification	November 2013 - January
		2014
E-5	Project approval/final site selection	January 2014

F. Project Construction

F-1	Contractor selection/project construction	2014 - 2015